

**SQUASH AUSTRALIA LTD**

**ABN 73 072 625 935**

**FINANCIAL REPORT**  
**FOR THE YEAR ENDED 30 JUNE 2018**

**SQUASH AUSTRALIA LTD**  
**ABN 73 072 625 935**

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**SQUASH AUSTRALIA LTD**  
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**DIRECTORS' REPORT**

The directors submit herewith the Financial Statements and notes for the twelve months ended 30 June 2018 and reporting in accordance with a resolution of the directors as follows:

- 1) Directors have been in office since the start of the financial period of the date of this report unless otherwise stated:

<b>Name</b>	<b>Position</b>
Sam Chadwick	Director until November 4 <sup>th</sup> 2017
Dave Malcolm Whan	Director until February 12 <sup>th</sup> 2018
Michael Alexander Jaroszewicz	Director
David Seymour Mandel	President
Michelle Susan Martin	Director
Dale Robbins	Director
Chris Sinclair	Director from November 4 <sup>th</sup> 2017
Joanne Brodie	Director from October 8 <sup>th</sup> 2017

- 2) The profit/(loss) of the Company for the financial period after providing for income tax amounted to:

Twelve Months ended  
30 June 2018  
\$1,191,421.00

- 3) The principle activities of the Company during the financial period were as follows:
- To manage and promote the sport of Squash in Australia
- 4) The Company is a company Limited by Guarantee. It is a not-for-profit organisation, and pursuant to the Corporations Act 2001 and its Memorandum and Articles of Association, the payment of dividends is not permitted.
- 5) Current activities are in line with the Memorandum and Articles of Association. Company policies have been maintained throughout the period and the operating results are set out in the accompanying Financial Statements.
- 6) During the period the Company was donated equipment assets from the 2018 Gold Coast Commonwealth Games to the value of 1.1 million AUD. Since January 2018 Southport Squash Centre and more recently the new Carrara Squash Centre have been operated by Carrara Squash Centre Limited. Carrara Squash Centre Limited was formed as a wholly owned subsidiary of Squash Australia. These accounts represent consolidated accounts of Squash Australia Limited and its subsidiaries.
- 7) Particulars of matters or circumstances that may have arisen since the end of the financial period that have significantly affected or may affect:
1. The company's operations:                      None
  2. The results of those operations:            None

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**DIRECTORS' REPORT**

3. The company's state of affairs:           None
4. In future financial years as follows:       None
- 8) 2018/2019 will see the company focus on delivering operations in line with its 2016-2022 Strategic Plan 'Squash in Australia'.
- 9) The accounts include a non-cash gift-in-kind of the Assets from GOLDOC in the form of squash court equipment valued at \$1,100,000, this is the reason the amounts do not appear in the cash flow statements.
- 10) Squash Australia's Principal Partner is SportAUS which is a Federal Department. SportAUS has recently rebranded and is currently launching a new strategy which has increased the risk in funding decreases for Squash Australia. The SportAUS participation strategy focuses increasingly on physical literacy, activity and softer touch points with traditional sports.
- 11) Other than the items outlined above, there are no material likely developments in the company's operations and the expected results of those operations in future financial years.
- 12) As this is a company Limited by Guarantee, the company is not entitled to issue shares nor options but for receipt of an application for membership. Accordingly, no options over issued shares or interests in the company were granted during or since the end of the financial period and there were no options outstanding at the date of this report.
- 13) The company has not, during or since the financial period, in respect of any person who is or has been an officer or auditor of the company:
1. Indemnified or made any relevant agreement for indemnifying against a liability, including costs and expenses in successfully defending legal proceedings; or
  2. Paid or agreed to pay a premium in respect of a contract insuring against liability for the costs or expenses to defend legal proceedings with the exception of the following matters:
    - i) The company has paid a premium in respect of a contract insuring against liability for the costs or expenses to defend legal proceedings and for the award of damages against officers and directors.
- 14) Particulars of director's qualifications and experiences as at the date of this report are as follows:

Name	Qualifications	Experience
David Seymour Mandel	Graduate Australian Institute of Company Directors Associate of the Chartered Institute of Management Accountants (UK)  BSc Chemistry University of Sussex, UK	25 years of senior management and leadership positions in multinational companies in the USA, UK and Australia. 10 years of Directorships of various public, private, Government and not-for-private organisation. 30 years of playing grade competitive squash in the UK, USA and Australia  <b>President Squash Australia</b>



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**DIRECTORS' REPORT**

		<p><b>Chair Commercial Advisory Panel</b>  <b>Chair Racquetball Panel</b>  <b>Chair Awards and History Panel</b>  <b>Chair Membership Working Group</b>  <b>AFRC Member</b>  <b>HR &amp; Nominations Committee Member</b></p> <p><b>Chair of Finance, Audit &amp; Risk</b>  <b>Committees - CGA &amp; ACGF</b>  <b>Chair of Audit Commission - WSF</b></p>
Michael Alexander Jaroszewicz	<p>BSc MICE, MIE (Aust), CP Eng NPER (Civil and Structural)</p> <p>Registered Building Practitioner (Victoria)</p> <p>Reg Prof. Eng. Qld</p>	<p>Structural/Civil Engineer with more than 40 years' experience in the building industry. Extensive experience as a Principal structural design engineer and project manager working on a wide range of medium rise building projects in Australia, the Middle East and the United Kingdom to a value of \$100M. Founder and co-Director of MAJCON, Consulting Structural, Civil Engineers and Project Managers. Company director in Australia since 1989. Director and past President of the Association of Consulting Structural Engineers, NSW. ASCE's representative on the judging panel for the NSW Awards for Excellence in Structural Engineering 2015.</p> <p><b>Chair SQA Facilities Working Group</b></p>
Dale Robbins	<p>Bachelor of Business – Marketing – QUT</p> <p>Diploma of Management – University of Victoria</p> <p>Automotive Dealer Management Program – Melbourne University</p>	<p>Currently Regional Manager of Nissan Australia Pty Ltd. This role is responsible for the management of 45 Nissan dealerships in Queensland and Northern NSW. The regional office has a staff of 22 and is responsible for an average of 1,400 new Nissan sales a month.</p> <p>Areas of specialty: Marketing, strategy, performance management, project management</p> <p>Significant involvement in squash – Dale's parents leased a squash centre in Cairns for over 25 years. Strong supporter of Masters Squash.</p> <p><b>Chair SQA Profile Working Group</b>  <b>HR &amp; Nominations Committee Member</b>  <b>SQA Racquetball Panel Member</b></p> <p><b>Vice President – Oceania Squash Federation</b></p>
Michelle Susan Martin	<p>Level 2 Accredited Squash Coach</p> <p>NCAS Talent Development and Foundation Coach</p> <p><i>Cert IV bookkeeper</i></p> <p><i>Cert IV Project Management - Property Development</i></p>	<p>Has been playing squash for 44 years.</p> <p>Professional squash player from 1987-1999, retiring at No 1 in the World. Winner of Commonwealth Games Gold Medals of Singles and Doubles, World Individual and Teams Events, British and Australian Open Championships amongst many other titles around the world. World No 1 throughout the 1990s.</p>

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		<p>Awards include: Sport Australia Hall of Fame, WSA Hall of Fame, Squash Australia Hall of Fame promoted to Legend Status, AUS Hall of Fame, Australian and NSW Sportswoman of the Years, Australian Women's Sports Team of the Year, Australian Women's Teach Coach at both Junior and Senior levels. Squash Australia Coach of the Year</p> <p><b>Chair SQA High Performance Working Group</b>  <b>SQA Racquetball Panel Member</b></p>
Sam Chadwick	<p>Bachelor of Laws (with Hons)          Bachelor of Commerce (Management)          Graduate Diploma Legal Practice</p>	<p>Sam is a senior sports administrator with particular expertise in strategic planning, operations, project management, commercial/sponsorship, governance, sports law and integrity.</p> <p>Currently State Manager – Football Operations, Governance and Policy at AFL NSW/ACT where he oversees all Australian Football competitions across NSW and ACT and policy related matters. Prior to this, Sam worked at Football Federation Australia as the General Manager – Hyundai A-League and General Manager – Westfield FFA Cup</p> <p>Previous board experience including Managing Director of boutique talent management business, Millennium Sport and Media</p>
Dave Malcolm Whan	<p>Bachelor of Laws and Legal Practice (Hons)          Bachelor of Business (Marketing and Business Studies)          Certificate of Chinese Law (Shanghai)          Licensed Real Estate/Licensed Premises Agent and Business Broker</p>	<p>Director of Whan Holdings Pty Ltd</p> <p>Treasurer of Christies Beach Racquet and Fitness Club – responsible for and operated the Licensed Squash Club venue as Treasurer and committee member from 1993 to present</p> <p>Squash SA Finance and Risk Advisory Committee</p> <p>Actively involved as a player of squash and racquetball for forty-five years, with this year playing in the National Racquetball tournament circuit</p> <p>Alumni of Flinders University and represented Flinders University Squash Club as a member and player at a national level on several occasions</p> <p>Australian Racquetball Council Steering Committee – Mandate is to address the growth and future direction of racquetball. Coverage includes: state cooperation, tournaments and general development.</p>

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**DIRECTORS' REPORT**

Joanne Brodie	Bachelor of Arts in Modern Languages, Business Administration Certified Practicing Project Director Graduate of Australian Institute of Company Directors course Dive Master	Over 20 years management experience Director of The Community Transport Company Director of Local Land Services North Coast Member of Australian Institute of Project Management Category Chief Judge for the Australian Institute of Project Management Member of Institute of Community Directors Member of Women on Boards Landcare volunteer  Jo is an experienced Program Manager with expertise in strategic planning, governance, risk management, business transformation and safety.  Jo is passionate about sport, has played representative level hockey and netball, is a martial artist, and has participated in sailing, mixed indoor netball, mixed indoor cricket, scuba diving and squash. Has worked at two summer and two winter Olympics & the 2018 Commonwealth Games.  <b>Chair Events Working Group</b>
Chris Sinclair	Bachelor Arts (Psych) Master Arts (Hons) Master History (Hons) Currently working on PhD Librarian, Researcher, Historian, Archivist	Vice President NSW Squash World Squash Referee over 20 years Refereed World, Commonwealth Games finals Tournament Referee World, Commonwealth Games level. WSF Senior Assessor WSF Rules and Referees Committees Played pennant squash in 3 States Played second top-grade Sydney. Lecturer, Mentor and Presenter  <b>Chair SQA Education Working Group</b> Aim to ensure Coaching and Officiating are best practice, world standard and available to all.

Richard Vaughan was the Company Secretary, as part of his role as Chief Executive Officer during the period.

- 15) During the twelve months of the financial period, five meetings of the company's directors were held. The number of meetings each director of the Company attended is as follows:

Name	Number Held while Director	Number Attended
Dave Malcolm Whan	3	1
Michael Alexander Jaroszewicz	5	4
Sam Chadwick	3	3
David Seymour Mandel	5	5
Michelle Susan Martin	5	5
Dale Robbins	5	5
Chris Sinclair	3	3
Joanne Brodie	3	3



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**DIRECTORS' REPORT**

- 16) The company's operations are not regulated by any significant environmental regulation under the Commonwealth or of a State or Territory.
- 17) No director receives any form of remuneration from the company for services as a director.
- 18) In line with the SportAUS Mandatory Governance Principles, the total Executive Management Team (Pay Grade 3 and 4) salaries was \$285,113.52. The Executive Management Team consisted of four employees in the roles of Chief Executive Officer and three General Manager grade during the period. The pay grades are:

Grade 4	> \$100,000 – \$150,000
Grade 3	> \$70,000 – \$100,000

- 19) No person has applied for leave of Court to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purposes of taking responsibility on behalf of the Company for any or all these proceedings.

The Company was not party to any such proceedings during the period.

- 20) The lead auditor's independence declaration under Section 307C of the Corporations Act 2001 is set out on Page 6 and forms part of the Directors' Report for the period ended 30 June 2018.

Signed at Brisbane this 6<sup>th</sup> day of SEPTEMBER 2018.

David Mandel  
Director



Dale Robbins  
Director





**SQUASH AUSTRALIA LTD  
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**DIRECTORS' REPORT**

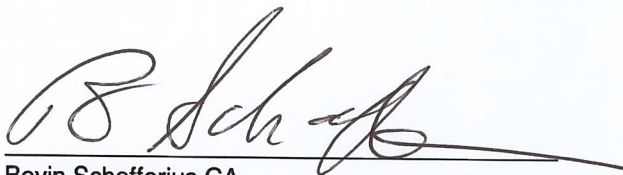
**Appendix 1 – State Support Financial Year 2017/2018**

State/Territory	Free of Charge Equipment	Sporty HQ / Participation Engagement	Website/ ICT Cost	Matrix Cost	State Funding Agreement Cash	Workforce Support	Council Grants	Total	Affiliation Fees	Matrix Fees
ACT	\$3,175.38	\$1,189.00	\$4,375.00	\$1,250.00	\$11,000.00	\$0	\$0	\$21,715.38	\$4,290.88	\$640.00
NSW	\$749.00	\$0	\$4,375.00	\$1,250.00	\$0	\$0	\$0	\$6,374.00	\$37,902.70	\$6,232.50
NT	\$4,310.67	\$284.00	\$4,375.00	\$1,250.00	\$11,500.00	\$2,000.00	\$0	\$25,350.67	\$4,290.88	\$237.50
QLD	\$5,798.78	\$1,484.00	\$4,375.00	\$1,250.00	\$6,000.00	\$4,000.00	\$6,050.00	\$33,338.78	\$34,060.18	\$1,387.50
SA	\$1,833.37	\$1,185.00	\$4,375.00	\$1,250.00	\$7,000.00	\$3,000.00	\$0	\$19,373.37	\$15,733.20	\$455.00
TAS	\$3,300.88	\$445.00	\$4,375.00	\$1,250.00	\$6,000.00	\$0	\$0	\$16,840.88	\$4,290.88	\$792.50
VIC	\$1,604.64	\$1,000.00	\$4,375.00	\$1,250.00	\$8,500.00	\$4,000.00	\$0	\$21,644.64	\$37,902.70	\$2,860.00
WA	\$781.00	\$0	\$4,375.00	\$1,250.00	\$0	\$2,000	\$0	\$8,406.00	\$15,733.20	\$1,935.00
	<b>\$21,553.72</b>	<b>\$5,587.00</b>	<b>\$35,000.00</b>	<b>\$10,000.00</b>	<b>\$50,000.00</b>	<b>\$15,000.00</b>	<b>\$6,050.00</b>	<b>\$153,043.72</b>	<b>\$154,204.62</b>	<b>\$13,152.50</b>

## AUDITOR'S INDEPENDENCE DECLARATION UNDER TO THE DIRECTORS OF SQUASH AUSTRALIA LTD

In accordance with the requirements of section 307C of the *Corporations Act 2001*, as auditor for the audit of Squash Australia Ltd for the year ended 30 June 2018, I declare that, to the best of my knowledge and belief, there have been:

- (i) No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (ii) No contraventions of any applicable code of professional conduct in relation to the audit.



Bevin Schafferius CA  
Director  
Registered Audit Company (No. 342 577)  
Registered Auditor (No. 479033)

Fortitude Valley, 27/09/ 2018

**SQUASH AUSTRALIA LTD**  
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**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
**FOR THE YEAR ENDED 30 JUNE 2018**

	Note	2018 \$	2017 \$
Revenue	2	2,958,363	1,767,784
Carrara expenses		(80,966)	-
Depreciation and amortisation expenses		(14,849)	(18,147)
Employee benefits expense		(452,812)	(473,494)
Events other than employment		(257,297)	(371,489)
High performance other than employment		(548,460)	(455,641)
National insurance policy		(146,028)	(101,527)
National participation program other than employment		(116,759)	(201,611)
Other expenses		(9,449)	(12,512)
Squash Australia office other than employment		(140,321)	(136,519)
<b>Profit/(Loss) before income tax</b>	<b>3</b>	<b>1,191,421</b>	<b>(3,157)</b>
Income tax benefit (expense)		-	-
<b>Profit/(Loss) after income tax</b>		<b>1,191,421</b>	<b>(3,157)</b>
Other comprehensive income items		-	-
<b>Total other comprehensive income/ (Loss) attributable to the members of the company</b>		<b>-</b>	<b>-</b>
<b>Total comprehensive income/(Loss) attributable to the members of the company</b>		<b>1,191,421</b>	<b>(3,157)</b>

**SQUASH AUSTRALIA LTD**  
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**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**  
**AS AT 30 JUNE 2018**

	Note	2018 \$	2017 \$
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	4	284,189	755,549
Trade and other receivables	5	287,884	231,894
Inventory	6	199,110	99,287
<b>TOTAL CURRENT ASSETS</b>		<u>771,183</u>	<u>1,086,731</u>
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment	7	1,501,954	27,798
Intangibles	8	25,486	2,130
Other financial assets	9	50,000	50,000
<b>TOTAL NON-CURRENT ASSETS</b>		<u>1,577,440</u>	<u>79,928</u>
<b>TOTAL ASSETS</b>		<u>2,348,623</u>	<u>1,166,659</u>
<b>LIABILITIES</b>			
<b>CURRENT LIABILITIES</b>			
Trade and other payables	10	444,104	234,708
Other liabilities	11	49,262	277,110
Provisions	12	38,658	29,663
<b>TOTAL CURRENT LIABILITIES</b>		<u>532,024</u>	<u>541,481</u>
<b>TOTAL LIABILITIES</b>		<u>532,024</u>	<u>541,481</u>
<b>NET ASSETS</b>		<u>1,816,599</u>	<u>625,178</u>
<b>EQUITY</b>			
Retained profits		1,816,599	625,178
<b>TOTAL EQUITY</b>		<u>1,816,599</u>	<u>625,178</u>

The accompanying notes form part of these financial statements.



**SQUASH AUSTRALIA LTD**  
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**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
**FOR THE YEAR ENDED 30 JUNE 2018**

	<b>Retained Profits</b>	<b>Total</b>
	<b>\$</b>	<b>\$</b>
<b>Balance at 1 July 2016</b>	628,335	628,335
<b>Comprehensive income</b>		
Profit for the year	(3,157)	(3,157)
Other comprehensive income	-	-
<b>Total comprehensive income for the year attributable to members of the company</b>	<u>(3,157)</u>	<u>(3,157)</u>
<b>Balance at 30 June 2017</b>	<u>625,178</u>	<u>625,178</u>
<b>Balance at 1 July 2017</b>	625,178	625,178
<b>Comprehensive income</b>		
Profit for the year	1,191,421	1,191,421
Other comprehensive income	-	-
<b>Total comprehensive income for the year attributable to members of the company</b>	<u>1,191,421</u>	<u>1,191,421</u>
<b>Balance at 30 June 2018</b>	<u>1,816,599</u>	<u>1,816,599</u>

**SQUASH AUSTRALIA LTD****ABN 73 072 625 935****CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30 JUNE 2018**

	Note	2018 \$	2017 \$
<b>Cash flows from operating activities</b>			
Receipts from grants and other		1,777,257	1,835,093
Payments to employees and suppliers		(1,844,164)	(1,796,512)
Interest received		7,906	10,866
<b>Net cash provided by (used in) operating activities</b>	<b>15</b>	<u>(59,001)</u>	<u>49,447</u>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment		(412,359)	(20,078)
Loan - Victorian Squash Federation Inc		-	-
<b>Net cash provided by (used in) investing activities</b>		<u>(412,359)</u>	<u>(20,078)</u>
Net increase (decrease) in cash held		(471,360)	29,369
Cash and cash equivalents at beginning of financial period		<u>755,549</u>	<u>726,180</u>
Cash and cash equivalents at end of financial period	<b>4</b>	<u><u>284,189</u></u>	<u><u>755,549</u></u>

**SQUASH AUSTRALIA LTD**  
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2018**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Preparation**

The financial report includes the consolidated financial statements and notes of Squash Australia Ltd and its controlled entity.

The Group has elected to adopt the Australian Accounting Standards - Reduced Disclosure Requirements (established by AASB 1053 *Application of Tiers of Australian Accounting Standards* and AASB 2010-2 *Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements*).

These financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001*. Squash Australia is a not-for-profit entity for the purposes of preparing the financial statements.

The consolidated financial statements for the year ended 30 June 2018 were approved and authorised for issue by the Board of Directors on ..... ~~August 2018~~: 6<sup>th</sup> September 2018

**Overall consideration**

The consolidated financial statements have been prepared using the significant accounting policies and measurement bases summarised below.

**(a) Basis of consolidation**

The Group financial statements consolidate those of the Parent Company and its subsidiary as of 30 June 2018. The parent controls a subsidiary if it is exposed, or has rights, to variable returns from its involvement with the subsidiary and has the ability to affect those returns through its power over the subsidiary. The subsidiary has a reporting date of 30 June.

All transactions and balances between Group companies are eliminated on consolidation, including unrealised gains and losses on transactions between Group companies. Where unrealised losses on intra-group asset sales are reversed on consolidation, the underlying asset is also tested for impairment from a Group perspective. Amounts reported in the financial statements of subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Group.

**(b) Revenue and Other Income**

Revenue from grant income is recognised on an accruals basis. Pursuant to AASB1004; Not-for-profit organisations recognise contributions in the form of government grants as revenue when the entity obtains control of the contribution. If the government grant has a condition whereby the contribution has to be refunded if the conditions are not met, then revenue is not recognised until the conditions are met. Any unexpended grant funds are recognised as a liability.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

**(c) Operating expenses**

Operating expenses are recognised in profit and loss upon utilisation of the service or at the date of their origin.



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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2018**  
**(Continued)**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(d) Goodwill**

Goodwill represents the future economic benefits arising from a business combination that are not individually identified and separately recognised. Goodwill is carried at cost less accumulated impairment losses. Refer to Note 1(g) for a description of impairment testing procedures.

**(e) Other intangible assets**

*Acquired intangible assets*

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and install the specific software.

*Subsequent measurement*

All intangible assets, including internally developed software, are accounted for using the cost model whereby capitalised costs are amortised on a straight-line basis over their estimated useful lives, as these assets are considered finite. Residual values and useful lives are reviewed at each reporting date. In addition, they are subject to impairment testing as described in Note 1(g). The following useful lives are applied:

- Software: 5 years

Amortisation has been included within depreciation, amortisation and impairment of non-financial assets.

Subsequent expenditures on the maintenance of computer software are expensed as incurred.

When an intangible asset is disposed of, the gain or loss on disposal is determined as the difference between the proceeds and the carrying amount of the asset, and is recognised in profit or loss within other income or other expenses.

**(f) Property, Plant and Equipment**

*Plant and Equipment*

Plant and equipment are measured on the cost basis less depreciation and impairment losses.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets employment and subsequent disposal. The expected net cash flows have been discounted to present values in determining recoverable amounts.

*Depreciation*

The depreciable amount of all fixed assets are depreciated on either a straight line or diminishing value basis over their estimated useful lives to the entity commencing from the time the asset is held ready for use.

The depreciation rates used for each class of depreciable asset are:

Plant and equipment	5 - 40%
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**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2018**  
**(Continued)**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(f) Property, Plant and Equipment (continued)**

*Depreciation (continued)*

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the income statement. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

**(g) Impairment of Assets**

At the end of each reporting period, the company assesses whether there is any indication that an asset may be impaired. The assessment will include considering external sources of information and internal sources of information including dividends received from subsidiaries, associates or jointly controlled entities deemed to be out of pre-acquisition profits. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the statement of comprehensive income.

Where it is not possible to estimate the recoverable amount of an individual asset, the association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

**(h) Financial Instruments**

*Initial recognition and measurement*

Financial instruments are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

*Classification and subsequent measurement*

**(i) Loans and receivables**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost using the effective interest rate method.

*Fair value*

Fair value is determined based on current bid prices for all quoted investments. Valuation techniques are applied to determine the fair value for all unlisted securities, including recent arm's length transactions, reference to similar instruments and option pricing models.

*Impairment*

At the end of each reporting period, the company assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen. Impairment losses are recognised in the statement of comprehensive income.

**SQUASH AUSTRALIA LTD**  
**ABN 73 072 625 935**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2018**  
**(Continued)**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(i) Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost includes all expenses directly attributable to the manufacturing process as well as suitable portions of related production overheads, based on normal operating capacity. Costs of ordinarily interchangeable items are assigned using the first-in first-out cost formula. Net realisable value is the estimated selling price in the ordinary course of business less any applicable selling expenses.

**(j) Income Tax**

The company is an exempt organisation under Section 50-45 of the *Income Tax Assessment Act 1997*.

**(k) Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the statement of financial position.

**(l) Employee Benefits**

Provision is made for the company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

**(m) Provisions**

Provisions are measured at the estimated expenditure required to settle the present obligation, based on the most reliable evidence available at the reporting date, including the risks and uncertainties associated with the present obligation. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. Provisions are discounted to their present values, where the time value of money is material.

**(n) Trade and Other Receivables**

Trade and other receivables are recognised at the amounts receivable as they are due for settlement within 60 days. Collectability of trade debtors is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off. A provision for doubtful debts is raised where some doubt as to collection exists.

**(o) Trade and Other Payables**

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the company during the reporting period, which remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

**(p) Government Grants**

Government grants are recognised at fair value where there is reasonable assurance that the grant will be received and all grant conditions will be met. Grants relating to expense items are recognised as income over the periods necessary to match the grant to the costs they are compensating. Grants relating to assets are credited to deferred income at fair value and are credited to income over the expected useful life of the asset on a straight-line basis.



**SQUASH AUSTRALIA LTD**  
**ABN 73 072 625 935**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2018**  
**(Continued)**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**(q) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

**(r) Comparative Figures**

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current year.

**(s) Critical Accounting Estimates and Judgements**

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

**SQUASH AUSTRALIA LTD**  
**ABN 73 072 625 935**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2018**  
**(Continued)**

	2018	2017
	\$	\$
<b>2. REVENUE AND OTHER INCOME</b>		
<b>Revenue:</b>		
CGA grant	175,900	163,400
Affiliation	150,243	234,547
Events fees and registration	86,508	192,524
Carrara Income	87,416	-
Coaching	4,071	2,538
Donation	1,100,000	-
Government grants	854,626	971,283
Interest received	7,906	10,866
Matrix Income	11,957	18,239
Merchandise	7,606	33,557
National insurance policy	138,617	64,199
Other revenue	266,683	63,396
Referee income	-	2,735
Sponsorship	66,831	10,500
	<u>2,958,363</u>	<u>1,767,784</u>
<b>3. PROFIT (LOSS) FOR FINANCIAL PERIOD</b>		
<b>Expenses:</b>		
Depreciation and amortisation expense	14,849	18,147
Employee benefits expense	452,812	473,494
Employee wages and superannuation expenses allocated to high performance costs and sport development costs are disclosed separately as employee benefits expense in the Statement of Comprehensive Income.		
<b>4. CASH AND CASH EQUIVALENTS</b>		
Petty cash imprest	758	180
Cash at bank	79,770	351,549
Term deposits	203,661	403,820
	<u>284,189</u>	<u>755,549</u>
<b>5. TRADE AND OTHER RECEIVABLES</b>		
Trade receivables	143,993	70,793
Prepayments	143,062	130,271
Sundry deposits	830	30,830
	<u>287,884</u>	<u>231,894</u>
<b>6. INVENTORY</b>		
Inventory at cost	199,110	99,287
	<u>199,110</u>	<u>99,287</u>



**SQUASH AUSTRALIA LTD**  
**ABN 73 072 625 935**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2018**  
**(Continued)**

<b>7. PLANT AND EQUIPMENT</b>		
Plant and equipment - at cost	83,948	45,652
Less accumulated depreciation	<u>(25,920)</u>	<u>(17,854)</u>
	<u>58,028</u>	<u>27,798</u>
Computer Equipment - at cost	9,170	-
Less accumulated depreciation	<u>(910)</u>	<u>-</u>
	<u>8,260</u>	<u>-</u>
GC Legacy courts	1,161,462	-
Less accumulated depreciation	<u>(2,234)</u>	<u>-</u>
	<u>1,159,228</u>	<u>-</u>
Squash Courts	277,200	-
Less accumulated depreciation	<u>(762)</u>	<u>-</u>
	<u>276,438</u>	<u>-</u>
<b>Total Property, Plant &amp; Equipment</b>	<u>1,501,954</u>	<u>27,798</u>
<b>8. INTANGIBLE ASSETS</b>		
Squash Matrix Website - at cost	87,491	73,991
Less accumulated amortisation	<u>(73,991)</u>	<u>(71,861)</u>
	<u>13,500</u>	<u>2,130</u>
Goodwill	<u>9,000</u>	<u>-</u>
Establishment costs	3,733	-
Less Amortisation	<u>(747)</u>	<u>-</u>
	<u>2,986</u>	<u>-</u>
<b>Total Intangible Assets</b>	<u>25,486</u>	<u>2,130</u>
<b>9. OTHER FINANCIAL ASSETS</b>		
Victorian Squash Federation Inc	50,000	50,000
	<u>50,000</u>	<u>50,000</u>
<b>10. TRADE AND OTHER PAYABLES</b>		
Trade payables	427,026	214,997
Goods and services tax	4,172	7,458
Other creditors	3,910	4,081
PAYG payable	8,996	8,172
	<u>444,104</u>	<u>234,708</u>
<b>11. OTHER LIABILITIES</b>		
Unexpended grants	-	225,900
Income in advance	49,262	51,210
	<u>49,262</u>	<u>277,110</u>
<b>12. PROVISIONS</b>		
<i>Current</i>		
Employee entitlement - annual leave	38,658	29,663
	<u>38,658</u>	<u>29,663</u>

**SQUASH AUSTRALIA LTD**  
**ABN 73 072 625 935**

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2018**  
**(Continued)**

**13. RELATED PARTIES**

The following persons held office as a Director of the company at any time during the year:

David Seymour Mandel - President  
Michelle Susan Martin  
Michael Alexander Jaroszewicz  
Dale Robbins  
Sam Chadwick  
David Malcolm Whan  
Chris Sinclair  
Joanne Brodie

**14. ECONOMIC DEPENDENCE**

The continuing operation of Squash Australia is significantly dependent upon funding provided by Squash Australia's Principal Partner, SportAUS, an agency of the Australian Government.

**15. CASH FLOW INFORMATION**

**Reconciliation of cash flow from operations with profit**

Profit after income tax	91,421	(3,157)
Non-cash flows in profit:		
Depreciation and amortisation	14,849	18,147
Changes in Assets and Liabilities:		
(Increase) decrease in trade and other receivables	(73,200)	11,074
Increase (decrease) in prepayments	17,209	(15,223)
Increase (decrease) in inventories	(99,823)	(34,490)
Increase (decrease) in trade and other payables	(18,452)	63,057
Increase (decrease) in provisions	8,995	10,039
Net cash provided by operating activities	<u>(59,001)</u>	<u>49,447</u>

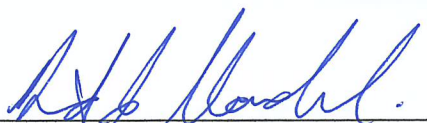
**SQUASH AUSTRALIA LTD**  
**ABN 73 072 625 935**

**DIRECTORS' DECLARATION**

In the opinion of the directors of Squash Australia Ltd:

- a The consolidated financial statements and notes of Squash Australia Ltd are in accordance with the *Corporations Act 2001*, including:
  - i Giving a true and fair view of its financial position as at 30 June 2018 and its performance for the financial year ended on that date; and
  - ii Complying with Australian Accounting Standards - Reduced Disclosure Requirements (including the Australian Accounting Interpretations) and the Corporations Regulations 2001; and
- b There are reasonable grounds to believe that Squash Australia Ltd will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the Board of Directors.



President - David Mandel



Director - Dale Robbins

Brisbane, 6<sup>th</sup> SEPTEMBER 2018





Integrated **AUDIT** Service

*Success through people, knowledge and understanding*

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SQUASH AUSTRALIA LTD**

### *Report on the Audit of the Financial Report*

#### *Opinion*

We have audited the accompanying financial report of Squash Australia Ltd which comprises the statement of financial position as at 30 June 2018, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date, notes comprising a summary of significant accounting policies and other explanatory information, and the Directors' declaration.

In our opinion, the financial report of Squash Australia Ltd ("the company") is in accordance with the *Corporations Act 2001* including:

- i. giving a true and fair view of the company's financial position as at 30 June 2018 and of its performance for the year ended on that date; and
- ii. complying with Australian Accounting – Reduced Disclosure Requirements (RDR) and the *Corporations Regulations 2001*.

#### *Basis of Opinion*

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion





### *Other Information*

The Directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2018, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### *Responsibility of the Directors for the Financial Report*

The Directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - RDR and the *Corporations Act 2001* and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### *Auditor's Responsibility*

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.



Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

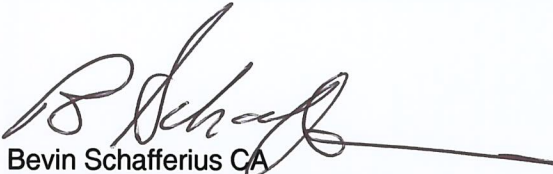
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Registered Audit Company (No. 342 577)



Bevin Schafferius CA  
Integrated Audit Service Pty Ltd  
Registered Auditor (No. 479033)  
Director  
Fortitude Valley, 27/09/2018